Collaboration to secure the supply chain

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Scope

• Common objective
• Need for collaboration
• Different levels of collaboration
• Areas of work ahead
• Points to remember
• Challenges
Common objective

Securing the supply chain while facilitating legitimate trade

- Identify & focus scrutiny/mitigation on high-risk cargo
- Facilitate low-risk cargo more quickly

Reasonable level of confidence that cargo movements are secure
The supply chain

One size does not fit all

- Different business models
- Multimodal
- Cross-border; trans-national
- Complex
- Multiplicity of players

Supplier → Manufacturer → Distributor → Freight forwarder → Terminal operator → Carrier → Haulier → Retailer
How to achieve this?

- Securing the supply chain while facilitating legitimate trade
- Collaboration
- Risk-based approach
Different levels of collaboration

Between & amongst regulators & industry

Multilateral
(between IOs)

International
(between States)

National
Different levels of collaboration

**Multilateral**
- ICAO-WCO Joint Conferences on Enhancing Air Cargo Security & Facilitation
  - July 2012, Singapore; & April 2014, Bahrain
- Meeting of 3 Secretaries-General of ICAO, IMO, & WCO (July 2013, London)
- Identifying common elements & how the respective regimes dovetail with each other
- Reducing duplication & deconflicting work of expert bodies

**International**
- MRAs of AEO & air cargo security programmes
- Trade recovery
- Information sharing
Different levels of collaboration

- Inter-agency co-ordination
- Policy formulation & development of regulations
- Risk assessment
- Industry outreach
- Impact assessment
- Implementation & enforcement
- Mutual recognition of programme status
- Etc.
Areas of work ahead

- Identifying common objectives & approaches in ICAO, WCO, & UPU’s security & facilitation regimes
- Exploring how to make better use of data, e.g., advance cargo information; Single Window initiatives
- Continued work on trade recovery efforts, e.g., communications mechanisms
- Exploring development of framework for mutual recognition
Points about collaboration

• Collaboration ≠ imposing conformity

• Need to bear in mind & cater to:
  – different national contexts & circumstances
  – different business models
  – diverse modes of operation
  – varying scales of operation

• Outcomes-based approach, premised on mutual respect, is best
Challenges

- Need to develop mutual understanding between agencies & organisations
- Changing mindsets to view effective security as source of competitive advantage, not additional cost
- Examining domestic structures & processes that can:
  - build trust
  - establish transparency
  - enhance communications
- Need for multi-agency collaboration within & between States
Thank You

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