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Address and Contact Information
Overview and Program Objectives
Since 2000, the Customs Course in the Public Finance program at GRIPS has been cultivating promising customs officials from developing countries. The primary objective of the Public Finance Program is to provide scholars with the theoretical knowledge and practical skills essential for excelling as leaders in the field of customs and taxation. The program consists of two segments: an academic segment shared by tax and customs scholars, and a practicum segment dedicated to either tax or customs, depending on the scholar’s chosen stream.

Academic Segment
The academic segment provides a rigorous economics-oriented education aimed at developing a broad understanding of the theoretical, empirical, and institutional aspects of customs/tax policy implementation and administration, in the context of developing countries economic and social development. The academic segment culminates in the writing of a master’s thesis facilitated by a course in which students develop their thesis with the input of academic supervisors and their peers, in which they have several opportunities to present their research.

Practicum Segment
The practicum segment of the Customs Course is provided in collaboration with Japan’s Customs Training Institute (CTI: WCO Regional Training Centre), the Ministry of Finance. It involves workshops and seminars by Japan Customs experts, and field trips to regional Customs. These experiences give students opportunities to enhance their learning on practical, administrative, legal, and institutional issues, thus integrating practical experience with their theoretical learning.
Outline of the Curriculum

September Program
One academic year at GRIPS is composed of four terms: fall (16 weeks), winter (8 weeks), spring (16 weeks), and summer (8 weeks). Although the formal academic term starts in October, students in the Customs Course are invited to arrive in early September, and attend supplementary classes to brush up on their basic mathematical and statistical skills, which will help them grasp the micro-foundations of economics and the basis for empirical analysis. They also attend classes on basic Japanese, and special five-day program as part of the practicum in Customs Administration.

Schedule for September-October 2023

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<td>Week 1</td>
<td>Sep. 6</td>
<td>Arrival in Japan</td>
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<td>Sep. 7</td>
<td>Welcome party sponsored by WCO</td>
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<td>Sep. 8</td>
<td>Campus tour, program-wide guidance</td>
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<td>Japanese language class</td>
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<td>Week 2</td>
<td>Sep. 11</td>
<td>Japanese language class</td>
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<td>Mathematics for Economics</td>
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<td>Week 3-4</td>
<td>Sep. 20</td>
<td>Mathematics for Economics</td>
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<td>Courtesy visit to the Director-General of the Customs and Tariff Bureau at the Ministry of Finance, Japan</td>
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<th>October</th>
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<tr>
<td>Week 5</td>
<td>Oct. 1</td>
<td>Move into student residence</td>
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<td>Oct. 3-4</td>
<td>Entrance ceremony, school-wide orientation</td>
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<td>Oct. 5</td>
<td>Administrative formalities at GRIPS</td>
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<td>Oct. 6</td>
<td>Health check-up</td>
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<td>Fall term classes commence</td>
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Formal Academic Program
The formal academic segment of the master’s program begins in October. It starts with focused teaching of foundational skills in micro- and macroeconomics as well as quantitative analysis. It then moves to a range of applied topics which help students understand how to design, implement, and evaluate public policies—customs policy in particular—in accordance with development strategies. Topics include public finance, international economics, development economics, human resource management, customs laws, and tax laws. See the list of course offerings and the flow chart for the 2023-2024 on the following pages.

In addition to the required and strongly recommended elective courses, students can choose freely throughout the year from any of the extensive list of courses offered at GRIPS. Along with economics courses, GRIPS also offers numerous courses in various academic areas that are conducted in English. These range from public administration, political science, international relations, mathematical science, data science, and social engineering, to a diverse range of interdisciplinary fields. Students can also choose to enroll in the Japanese language courses offered throughout the year at various levels of proficiency, although credits earned in these courses cannot count towards the degree.

Practicum Program
Practicum segment comprises Practicum in Customs Administration (PCA) I, II, III and Intellectual Property Rights (IPR) Enforcement at the Border as required courses and Multilateral Trading System and Customs Administration (MTS & CA) as an elective. Among these, PCA I to III are interrelated and mutually complementary courses, whereby PCA I focus on the WTO and Customs-related trade rules, PCA II focus on the standards and good practices developed in the WCO and PCA III provide necessary knowledge of Customs reform and modernization building on the preceding courses and focus on how international rules and norms are being implemented in Japan Customs. MTS & CA will be focusing on how the multilateral trading system based on the GATT and the WTO evolved over the years and its implications on Customs administration. The segment begins in October with PCA I and subsequent courses will involve on-site visits to regional Customs in collaboration with the instructors at the CTI.

Master’s Thesis
Each scholar is required to produce a policy paper as their master’s thesis, focusing on a topic related to public finance customs administration with an emphasis on policy discussion. As part of this process, scholars must enroll in the “Thesis seminar,” which is a mandatory course providing personal instruction in a supportive environment. During the seminar, scholars receive guidance from a faculty advisor and have multiple opportunities to present both their ongoing and completed research papers. Additionally, scholars are expected to participate in courses offered by the GRIPS Center for Professional Communication, which focus on enhancing their academic writing skills.
Notes:
1. Graduation Requirements: Students must complete a minimum of 34 credits and meet the following requirements:
   a) Tax students must complete the following courses: PFP510E, PFP510E, ECO1000E, ECO3102E, ECO4120E, ECO4130E and GEN5020E from Category I.
   b) Customs students must complete the following courses: PFP510E, PFP510E, PFP510E, PFP510E, ECO1000E, ECO3102E, ECO4120E, ECO4130E and GEN5020E from Category I.
2. Courses offered in the Program are subject to change.
3. Students cannot take courses conducted in Japanese without Director's approval. If a student takes the same course in both English and Japanese, only one course (2 credits) will count toward the degree.
4. *Course Number, Instructor, and Term for these courses will be announced later when the course is offered.
5. **Credits earned in these courses cannot count toward the degree.

Degree Requirements

• The curriculum is comprised of two course categories: required courses and elective courses. In the elective courses, we have identified 11 courses that are highly recommended.
• Students in the Customs Course must complete a minimum of 34 credits, 20 of which are made up of required courses.
• Besides the minimum credit requirements stated above, students must complete and obtain approval for a master's thesis.
Brief Core Course Descriptions (Academic Segment)

Followings are for category I and Highly Recommended Courses only. For other courses, see http://www.grips.ac.jp/en/education/information/syllabus/

Public Finance I
This course will provide a comprehensive understanding of how governments manage their finances and make economic decisions that impact the well-being of their citizens. Public finance explores the intricacies of government revenue, expenditure, and debt, shedding light on the complex mechanisms that shape fiscal policies. The course will also discuss the economic implications of government interventions as well as its crucial role in economic growth and welfare.

The World and the SDGs
The sustainable development goals (SDGs) adopted by the United Nations General Assembly in September 2015 present challenges that we all have to face, both globally and locally. This course, mandatory for all GRIPS students, offers an introductory overview of the state of the world in the 21st century through an examination of the historical development of the world system within the global eco-geological setting, and provides basic knowledge of the social, economic, political and ecological issues that are now being targeted by the SDGs. Throughout their participation in this course, the students are expected to think and re-think their major research focus at GRIPS within the wide perspective embodied in the SDGs.

Microeconomics I
This is an introductory course on microeconomics. It covers basic economic assumptions and concepts used to define behaviors of consumers and producers in the market. The course consists of three parts: consumer theory, producer theory and the equilibrium in a competitive market. In the consumer theory, preference, utility, budget constraints, utility maximization and demand curves will be introduced. In the producer theory, production and cost functions, profit maximization, and supply curves will be discussed. Finally, the concept and the determination of the equilibrium will be discussed.

Microeconomics II
Based on certain understanding of materials taught in Microeconomics I, this course expands the basic framework. This course covers various market structure such as monopoly, oligopoly, and monopsony using the framework of game theory. Then course also introduces several cases where the market fails to achieve efficiency and how to address those market failures.

Macroeconomics I
This is a first course in the macroeconomics sequence. The course will cover broad topics relating to major macroeconomic variables; e.g. money supply, inflation, unemployment, economic growth. Given that these variables can be changed over time and different across countries, we will use simple macroeconomic models to illustrate the underlying mechanism behind the change and difference. The focus of this course is on the long-run equilibrium.
Macroeconomics II
This is the second course in the macroeconomics sequence. It will cover broad topics, mostly related to short-run economic behavior.

Introduction to Applied Econometrics
This course helps students to understand applied econometric methods and to foster the skills needed to plan and execute their own empirical projects in economics. Topics include ordinary least squares estimation, panel data and fixed effects estimation, instrument variable estimation, difference-in-differences, and regression assessment. We study many examples and STATA package for actual estimation and application.

Government and Market
The objective of this course is to acquire an in-depth understanding of the economic roles of government in a modern market-based society. We seek to understand what governments should do (or should not do), what should be left to the market and to private individuals, and what would be the consequences of government policies. This course will help you to apply the principles and knowledge of microeconomics to current policy issues.

Fiscal Reform in Japan
The course discusses the current problems with Japan's public finance policy and the necessary reforms to address them. Japan’s public finance faces several important issues such as huge government debt and rapid population aging. The course will discuss a fiscal consolidation plan, implementation of social security reform as well as medical care system and pension system.

Reform of Economic Policy in Japan
This course covers issues related to the formulation of economic policy. The main topics discussed include the current state of the Japanese economy and its weaknesses. Japan’s economy has three major weaknesses: lagging in globalization, low productivity in the service sector, and inflexibility in the labor market. Knowledge of Japan’s economic structural reforms towards increased productivity and labor market reform will be useful to many Asian countries which are experiencing or will experience rapid population ageing. Also, under discussion will be the role of government from the view point of economic growth.

International Trade
This course introduces the basic concepts, tools and information required for an understanding of the flow of goods across countries, i.e. international trade. We will investigate why nations trade, what they trade, and who gains from international trade. We will also analyze countries’ motives for regulating international trade and the effect of regulatory policies on economic welfare.
Development Economics
This course aims to familiarize students with development problems and issues that are fundamental to developing countries.

Human Resources Management
Knowledge of Human Resource Management (HRM) has become critically important for the managers of public sector organizations. By working within a framework of academic analysis and through the practical experience of the instructor, students are expected to acquire managerial expertise and a practical sense of how public sector organizations are reformed.

Economics of Tax Policy
In this course, the students will acquire an in-depth understanding of the principles of taxation and the economics tools for analyzing tax systems and policy. In particular, students will gain hands-on experience conducting academic research using the econometric technique learned during the program. The overall goal of this course is that the students will be able to apply these principles, tools, and skills to work with current tax policy issues and fundamental policy reform options.

Political Economy
This course reviews the recent development in the literature on political economy, by introducing both theoretical and empirical studies on the frontier of the literature. The goal of the course is to develop students’ ability to identify interesting and important questions in the related applied economic fields and to present these ideas effectively.

Brief Core Course Descriptions (Practicum Segment)

Practicum in Customs Administration I
This course will introduce the basic principles of the multilateral trading system (Most Favored Nation (MFN), National Treatment (NT), Free Trade Agreements (FTAs)/Customs Unions (CUs)/ Preferential Trade Arrangements (PTAs), etc.) and take up Customs-related trade rules in the context of the General Agreement on Tariffs and Trade (GATT) and the World Trade Organization (WTO), focusing on how these rules are developed in trade negotiations and its implications on the Customs administration especially as the implementing authority. Topics will include trade facilitation, bound rate of duty and tariff classification, customs valuation, e-commerce, etc.

Practicum in Customs Administration II
Knowing about policy and role of the World Customs Organization (WCO) and its tools is essential for managing Customs administration. WCO sets strategic management and four packages, namely Revenue Package, Economic Competitiveness Package (ECP), Compliance and Enforcement Package (CEP) and Organizational Development Package (ODP) as the framework of its activities. Four packages include various tools and instruments including Risk Management Compendium, Safe Framework of Standards (SAFE FOS), Authorized Economic Operator (AEO), Time Release Study and other Performance Measurement tools and others. This course provides
the background and outline of the WCO activities and its tools including how member’s apply these tools effectively.

**Practicum in Customs Administration III**
This course aims to provide students with necessary knowledge of Customs reform and modernization, in terms of both theoretical and practical aspects, and problem-solving skills needed for strategic planning. The focus is thus placed on how a given knowledge can be applied to improve the effectiveness and efficiency of their own Customs Administrations. As generally recognized that a holistic approach is the key to successful reform and modernization, students are expected to deepen their understanding of essential components of Customs missions by referring to international standards and good practices of Japan Customs. Lectures include reviews and more practical aspects of areas which have already been taught in the Practicum in Customs Administration I and II.

**Intellectual Property Rights Enforcement at the Border**
Customs administrations are in the position to play a pivotal role in enforcing regulations regarding IPR infringing goods, given the fact that trade in such goods often involves cross-border transactions. IPR is one of the key issues discussed in various forums (e.g., WTO, WCO APEC, etc.), and customs administrations worldwide are expected to undertake appropriate measures. This course, consisting of classroom lectures and various field visits, aims to facilitate the students’ consideration of a model of IPR border enforcement for their own customs administrations, through study of international practices of IPR border enforcement in Japan. The course also guides students towards a strong understanding of related matters such as individual IPR laws and IP rights holders’ activities.

**Multilateral Trading System and Customs Administration**
This course will take up how the multilateral trading system based on the GATT and the WTO evolved over the years with focus on its implications on the Customs administration. The course will further elaborate on the basic principles of the multilateral trading system such as the MFN, NT, relationship between WTO and FTAs/CUs/PTAs, together with discussions on how WTO Members can use the trading system based on the WTO Agreements, including the Dispute Settlement System.
# Academic Calendar for 2023-2024

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<td>Oct. 3 - 4: Entrance Guidance and Orientation</td>
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<td>Oct. 3 - 17: Registration for Fall Term &amp; Fall (Session I)</td>
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<td>Oct. 6: Classes for Fall Term &amp; Fall (Session I) begin</td>
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<td>NOVEMBER</td>
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<td>Oct. 18 - 24: Withdrawal for Fall Term &amp; Fall (Session I)</td>
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<td>DECEMBER</td>
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<td>Nov. 25 - Dec. 12: Registration for Fall (Session II)</td>
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<td>Dec. 1: Classes for Fall (Session II) begin</td>
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<td>Dec. 13 - 15: Withdrawal for Fall (Session II)</td>
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<td>Dec. 29 - Jan. 3: New Year holidays</td>
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<td>JANUARY</td>
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<td>FEBRUARY</td>
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<td>Feb. 2: Classes for Winter Term begin</td>
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<td>Feb. 28: Grade release (Fall Term)</td>
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<td>APRIL</td>
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<td>[*Interterm Period: Apr. 1-3]</td>
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<td>Apr. 2: Entrance Guidance for domestic programs</td>
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<td>Apr. 2 - 16: Registration for Spring Term &amp; Spring (Session I)</td>
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<td>Apr. 4: Classes for Spring Term &amp; Spring (Session I) begin</td>
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<td>Apr. 17 - 23: Withdrawal for Spring Term &amp; Spring (Session I)</td>
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<td>MAY</td>
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<td>Apr. 26: Grade release (Winter Term)</td>
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<td>Jun. 3 - 12: Registration for Spring (Session II)</td>
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<td>Jun. 4: Classes for Spring (Session II) begin</td>
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<td>Jun. 13 - 17: Withdrawal for Spring (Session II)</td>
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<td>JULY</td>
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<td>[*Interterm Period: Jul. 30 - Aug. 2]</td>
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<td>AUGUST</td>
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<td>Aug. 1 - 13: Registration for Summer Term</td>
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<td>Aug. 5: Classes for Summer Term begin</td>
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<td>SEPTEMBER</td>
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<td>Sep. 11: Graduation Ceremony</td>
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Course Registration (Please note that schedules are subject to change.)

- ☐ Registration
- ☐ Withdrawal
- ☐ No class (Sundays, National Holidays, and New Year Holidays)
Message from the Dean

GRIPS was founded in 1997 as a stand-alone national graduate university focusing on policy studies. Future policy leaders and policy researchers from around the world gather here, making GRIPS an international hub for public policy research and education.

We offer Master’s and Doctoral programs covering a broad range of areas, from economics, political science, public administration, and international relations to social engineering and mathematical science, and we encourage students and faculty to engage in interdisciplinary research.

GRIPS has a very international character in every respect, with more than two thirds of our students coming from overseas, from over 110 nations to date. Our faculty is also international and includes academics, public officials, and executives from private companies. The diverse backgrounds of our faculty create an ideal environment for students pursuing policy studies.

Reflecting the diverse backgrounds of our students and faculty, GRIPS aspires for cross-fertilization of academic disciplines and their application to real policy making and policy analysis. We welcome young people from all over the world to come to GRIPS to learn more about Japan and to engage in productive communication with each other. GRIPS’ mission is to train and educate young, talented people to become national leaders with a genuine sense of social responsibility.

The Public Finance Program is an integral part of this mission. I hope you will join us.

Dean and Vice President
Nobuhiro Hosoe
GRIPS at a glance

The educational mandate of GRIPS is to cultivate high-level policy professionals and researchers. Our degree programs are designed to train students to envision a wide range of solutions to various policy issues.

| OUR MISSION | • Cultivate future leaders in policymaking  
• Serve as an international center for policy research |
|---------------|--------------------------------------------------|
| STUDENT LIFE  | • Numerous scholarships available  
• Spacious campus located in the heart of Tokyo (Roppongi)  
• Modern & comfortable dormitories  
• Global community and network (about 60 countries)  
• Field trips and various cultural programs offered |
| ACADEMIC      | • 1- and 2-year master’s programs  
• Integrated 5-year doctorate programs  
• Various doctorate programs  
• Distinguished faculty  
• Classes taught fully in English |
| FUTURE CAREERS| • Policy-making career tracks  
(government official, private sector, international organizations, academia, etc.)  
• Active alumni for international networking |

Programs offered at GRIPS for international students

For details, visit: http://www.grips.ac.jp/en/education/inter_programs/

Brief History of GRIPS

1977  Graduate School of Policy Science (GSPS) established at Saitama University; the predecessor of GRIPS
1997  National Graduate Institute for Policy Studies (GRIPS) established
1999  Relocated to Wakamatsu-cho campus in Tokyo (Shinjuku)
2005  Relocated to current campus in Roppongi
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Student Support

One unique aspect of GRIPS is our extensive support system for assisting students in their daily living. We consider this aspect of your lives to be every bit as important as your academic life, especially for foreign scholars unfamiliar with Japan. As international students have comprised, on average, about 60% of the GRIPS student body over the last 20 years, we have developed comprehensive services to assist students in their day-to-day living.

The Student Office organizes orientation programs for incoming students and assists arriving international students in getting organized and settled in Japan. It also organizes a number of social events and activities, including field trips and concerts. The Student Office also functions as a hub to promote meaningful interaction and understanding between Japanese and foreign nationals.

Faculty
GRIPS boasts a nearly 200-member faculty from a variety of backgrounds. Many of them hold doctorate degree from outside of Japan, and many have served as central and local government officials, diplomats, bankers or business executives. This enables an effective combination of rigorous academic courses complemented by professional expertise and experience. For more on our faculty members, please see http://www.grips.ac.jp/en/about/directory/

Accommodation
Accommodation is provided in the Tokyo International Exchange Center (TIEC), operated by the Japan Student Services Organization (JASSO), in GRIPS International House, or in private apartments recommended by the GRIPS Student Office.

Tokyo Academic Park Residence Halls
In the bayside area, built in 2001 by the Ministry of Education, Culture, Sports, Science and Technology (MEXT)
Room Types: Single, Couple, Family

GRIPS International House I
In Nakano, built in 2009
Room Types: Single, Couple

GRIPS International House II
In Nakano, built in 2009
Room Types: Single, Couple
Resources

Center for Professional Communication
The mission of the Center for Professional Communication is to support GRIPS students, faculty, and staff in developing effective professional communication skills and competencies needed to communicate productively in an environment of multiple stakeholders. To this end, we offer a range of instruction and support in fundamental areas of professional communication in English and Japanese, including policy paper writing, professional speaking, grant proposal writing, and digital communications. We also provide opportunities for cultural and academic exchanges through a self-access learning center, organize seminars and special events related to all aspects of professional communication, and prepare customized materials for students and staff on academic and professional writing and language learning.

Library
- Extensive collection of publications in the field of policy studies, collected from around the world
- Collection contains over 190,000 volumes, including reference books, statistical collections, working papers, and government documents
- Large collections of periodicals that include more than 12,000 journals, many of which are available online
- Well-trained staff are equipped to respond to research-related requests

Center for Data Science
CDS is conveniently located in room C505 on the 5th floor at the end of the corridor that opens onto lecture rooms A-H. The main missions of CDS are: (1) To provide follow-up on data science-related classes; (2) To provide consultations for students and researchers who use data science in their research; (3) To provide training sessions in the use of software for data science, including R language and Stata, and in the mathematics necessary for a sufficiently deep understanding of the theoretical aspects of data science; (4) To promote joint research relating to data science within and outside GRIPS; and (5) To develop GRIPS’s data archives.

Facilities

Student Rooms and IT Support Center
- Each student is provided with a study space, accessible 24 hours a day
- A computer help desk is open to all students during regular working hours

Health Services Center
- In-house health clinic
- Nurse on duty daily, doctor available several days a week
- Provides medical advice, basic medical examinations
- Will refer to an appropriate hospital or specialist when necessary

Gym
- Running machines and training equipment
- Showers and washing machines
- Free use by students, faculty, and staff

Tea Ceremony room
Prayer room
Each year, the Secretary General of the WCO invites nominations from a selected number of WCO member customs administrations, encouraging their promising young officials to apply for the program. If selected, these officials would receive full funding from the WCO.

**Eligibility Criteria**

Before you apply for GRIPS, please carefully read the full description of eligibility criteria on the Public Finance Program web page at http://www.grips.ac.jp/en/education/inter_programs/finance/.

Details of WCO scholarships are also available on that page.

Irrespective of the funding source, to be eligible for admission to the Public Finance Program (Customs Course), the applicant must meet the following criteria:

1. Have a bachelor's degree or its equivalent from a recognized, accredited university of the highest standard.
2. Be proficient in English (admission priority will be given to applicants who have a TOEFL iBT score of 79 or higher, or an IELTS Academic score of 6.0 or higher).
3. Be an active government official in a developing country, with at least 2 years of work experience in customs policy and administration in the home country at the time of enrollment. Ideally be below 35 years of age as of April 1st in the year of enrollment. Preference will be given to those who demonstrate potential for continuing their career in customs policy and administration upon returning to their home countries.

**For Those Seeking a WCO Scholarship**

Those seeking a WCO scholarship must first apply for admission to GRIPS. GRIPS will make a short list of candidates and send it to the WCO for the final selection.

**How to Apply**

We accept applications for the Public Finance Program (Customs Course) online at the GRIPS website. For details, please refer to the Admissions web page at http://www.grips.ac.jp/en/admissions/index/
One of the greatest resources and joys of studying at GRIPS is the diversity of the student community. The connections you make at GRIPS are a valuable part of your degree. The GRIPS Alumni Network will ensure they are lifetime bonds by keeping you in touch with fellow alumni and the school.

As a GRIPS graduate, you join an impressive network of around 5,400 alumni who are actively shaping future policies in more than 115 countries around the world. We offer a variety of ways to remain engaged with GRIPS and strengthen your ties with fellow alumni. These include alumni reunions, seminars, a searchable alumni directory and online networking opportunities utilizing social media such as Facebook and LinkedIn.

**Alumni of the Public Finance Program (Customs Course)**

Since its launch in 2000, two hundred and twenty six (226) students have graduated from the Public Finance Program’s Customs Courses with Master’s degree. This year, eleven students are expected to get a degree by the end of September 2023.

All were mid-career customs officials when admitted into the program. The majority of WCO scholars who graduate return to their home countries and pursue careers in the field of customs.
Voices of the Alumni

Rizvi Mohammad Salahuddin (Bangladesh, 2019)
Current Position: Professional Associate
Affiliation: World Customs Organization (WCO), Brussels, Belgium

The 13-month Master’s program in Public Finance (Customs) at GRIPS is a unique opportunity for Customs officials from developing countries. GRIPS provides a perfect learning environment, exposing participants to ideas and viewpoints from students across the globe. This creates opportunities to interact with individuals from diverse cultures and intellectual backgrounds, which is an invaluable experience.

The Public Finance program provided me with a solid theoretical foundation in economics and development economics, along with practical knowledge and skills essential for customs work. The faculty members were proactive and always willing to answer questions, which helped us stay motivated and engaged throughout the program. Furthermore, the staff at GRIPS were accommodating and friendly, making my time studying abroad a genuinely enriching experience.

Presently, I work at the WCO Secretariat as a Professional Associate. The knowledge and experience I gained during my time at GRIPS have been instrumental in helping me excel in my role at the WCO, as well as in my home administration.

For anyone considering applying to the Master’s Program in Public Finance at GRIPS, I strongly encourage you to do so. This program is exceptionally well-designed and will equip you with the skills and knowledge necessary for a successful career as a Customs officer. It’s truly a breathtaking journey toward the next stage in your career development, and I’m confident you’ll find it an amazing experience.

Tsenduren Davaa (Mongolia, 2011)
Current Position: Senior State Customs Officer of International Cooperation Division
Affiliation: Customs General Administration of Mongolia

I selected the Customs Course in the Public Finance Program at GRIPS (WCO – Japan Scholarship) for the 2010/2011 Academic year. It remains one of the most memorable moments of my educational and social life, enriching my personal experiences. The Public Finance Program enhanced my understanding of economics and statistical principles that impact the performance of Mongolian Customs. This educational program empowered me to refine my analytical skills, particularly my proficiency in utilizing economics and statistical methods.

In addition to academic lectures, the degree program included the study of best practices and visits to Japan Customs, providing firsthand experience of real-time field operations. Upon completing my Master’s Degree Program, I felt that I had fortified my capabilities as a data analyst. Upon my return to Mongolian Customs, I was promoted to the position of Deputy Director of the Customs Control and Risk Management Department.

After obtaining my Master’s Degree in Japan, I continued my research work in Mongolia and successfully received my Ph.D. in Business Administration from the Mongolian National University in 2015. My Master’s thesis primarily focused on Customs Risk Management, which served as a foundation for my Ph.D. thesis. I would like to emphasize that without the comprehensive learning in the field of economics and Customs that I received from GRIPS, pursuing a Doctorate would have been considerably more challenging. I am genuinely grateful to GRIPS for giving me the opportunities, motivation, and support for my ongoing career development.

Nurazlaily Mohamad Retha (Malaysia, 2019)
Current Position: Assistant Director of Customs,
Affiliation: Royal Malaysian Customs Department

The year 2018 stands out as the most memorable for me. In June, I received the scholarship result, and by August, just a month before my departure to Japan, I was promoted to Assistant Director of Customs. Initially, I was concerned that during my study leave, I would become disconnected from the world of Customs and struggle to stay updated on current and emerging issues. However, my worries were unfounded. The curriculum of the PF Program (Customs Course) comprised both academic and practicum segments. Crucially, the practicum segment was facilitated by Japan’s CTI and the CTB of the Ministry of Finance. To be honest, I learned more about the realm of Customs during my time at GRIPS than I did in my initial 6 years of active service.

Coming from an accounting and finance background, I was initially assigned to the Audit Branch, envisioning it as where I would work for the remainder of my career. Nevertheless, GRIPS broadened my perspective. As my studies drew to a close, I found myself eager to return to my home administration, brimming with motivation to contribute to the modernization of RMCD by applying the skills and knowledge I had newly acquired. Presently, I work as a risk management officer, putting into practice the data cleaning and manipulation skills that I gained from studying Introduction to Applied Econometrics at GRIPS.

Hector Kenzo Horiu Kitahara (Brazil, 2018)
Current Position: Deputy Director
Affiliation: São Paulo Customs

Throughout the Public Finance Program, students delve into the economic impacts of Public Policies while acquiring insights into the latest trends and best practices from WCO and Japan Customs. This skillset proves exceptionally valuable for making decisions grounded in evidence and economic principles—traits of paramount importance for Customs Policy Makers upon their return to their respective countries.

Over the course of the program, growth is not confined to just the professional realm; personal growth is equally prominent. The diligent efforts of GRIPS staff contribute to ensuring our comfort during the study period. Undoubtedly, this Program has been the most enriching experience of my life, and I hold dear all the friendships I have cultivated during my time in Japan!
Getting to GRIPS

The GRIPS building is located in the center of Tokyo, conveniently accessible by public transport. Both Nogizaka Station on the Chiyoda Line and Roppongi Station on the Oedo and Hibiya Lines are within 10 minutes walking distance.